

Order of Operations

Building a Streamlined Dashboard for SDRs to Take Action

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Order of Operations

- 1. The Changes & Challenges with Account-Based Selling
- 2. How to Structure an Order of Operations
- 3. Expectations & Management
- 4. Outcomes

The Changes & Challenges with Account-Based Selling



Account-based selling opens teams up to more potential strategies than they had before.

A Plethora of Signals

Sellers are given a lot of different signals to parse. Intent, engagement, account scores, technographics. A previously hidden world of insight becomes rapidly visible.

New Strategies Emerge

Accounts with high predictive score.
Accounts with specific product page visits.
Accounts that use Competitor X showing intent for Competitor Y.



As new strategies emerge, SDRs are not given clear priorities, and outbound becomes a haphazard collection of plays.

Analysis Paralysis

With so much data available, SDRs get bogged down in evaluating minutiae, as though they can "see through the Matrix" by staring at individual intent activities long enough.

Competing Priorities

Emergent strategies start to overwhelm existing strategies. A hot new angle can have SDRs running in a different direction every week.

Doubt and Fallback

Without consistent effort and focus, results weaken. Teams start to distrust the information they are getting.



Too many options leads to a "go after everything, all the time" mindset. Strategy should extend from who to when and why.



The Go After Everything Mistake

When everything provides a signal, it seems like everything should be worked. This leaves SDRs in the same position they were in without these signals.

Assessing the When

Not every account is ripe for an opportunity. Journey Stages are one yardstick for understanding that ripeness. Lists should help SDRs assess when the right time is, and timing should influence messaging strategy.

Assessing the Why

Every list should be tied to a meaningful strategy on the reason for the account to be pursued. It should not require significant SDR analysis.

How to Structure an Order of Operations



Lead and account prioritization can be streamlined to activate across all necessary actions and strategies.

1. Critical SLAs

- Demo / Pricing Requests
- Hot Programs
- Top-Scored Leads
- MQAs / High Pipeline Predict

2. Low-Hanging Fruit

- Re-Engaged Closed / Lost
- All Other Inquiries
- Highly Engaged Prospects
- Engaged
 Prospects by
 Persona

3. Creative / Competitive

- Intent w/o Competitors
- Competitive Intent
- Value-Adds / Special Offers
- Churned Customers w/ Intent / Eng
- Accounts in ABM programs

4. Focused Prospecting

- Accounts by Journey Stage
- Accounts with Specific Intent
- Customers with Whitespace Intent
- Accounts with Page Visits
- Engaged Accounts by Industry
- High Qual Score

Order flows across areas of priority, quality of engagement, required effort, and scalability.

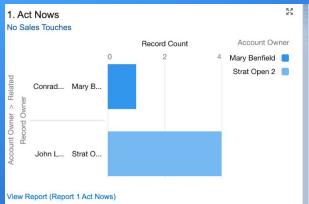
1. Critical SLAs

2. Low-Hanging Fruit

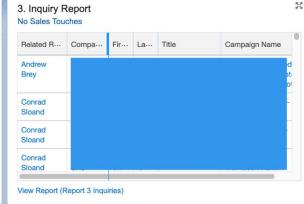
3. Creative / Competitive

4. Focused Prospecting

Highest PriorityPrioritizationLowest PriorityKnown EngagementKnown vs. AnonymousAnonymous EngagementHighly PersonalizedOutbound ScalabilityHighly ScalableLeast EffortUpfront EffortMost Research







4. MQAs with No Known Competitors No sales touches. Work or nurture SDR Owner 1 Account Name Acc... Pipeline Pre... Andrew Brey Tier 1 30 Conrad Sloand Tier 1 66 68 Conrad Sloand Tier 3 Conrad Sloand Tier 1 71 Conrad Sloand Tier 1 86 Conrad Sloand Tier 1 67

Tier 1

73

Conrad Sloand

View Report (Report 4 MQA no Comp)

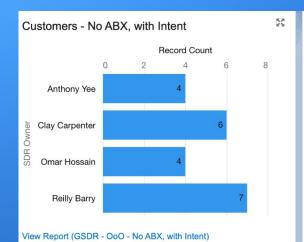
5. MQA with Known Competitors
No sales touches. Work or nurture

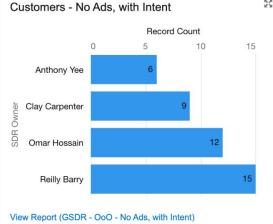
SDR Owner ↑ Account Name Account Tier Pipeline Predict Score

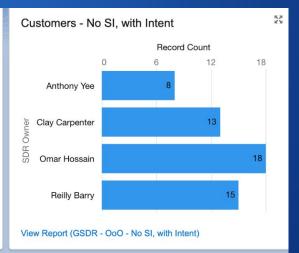
Conrad Sloand Tier 2 (ICP) 90

View Report (Report 5 MQA w Comp)

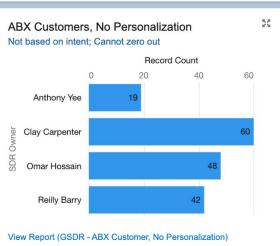












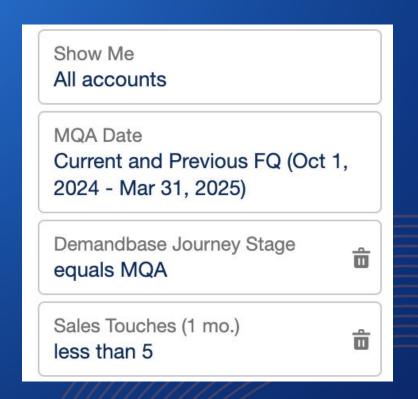


Expectations & Management

Dashboardization allows for both reps and managers to work from a single resource for accountability across strategies.

Accountability

- "Sales Touches" metric allows for reports to be zeroed-out.
- Creates a clear picture of where reps stand with execution.
- No need to "go digging." Just review what hasn't been touched.



Creating lists alone does not drive revenue. Playbooks must be in place. Taking action must be accessible.

Guidance More Than Go After It

Providing a lot of lists to reps is great but they also need to know how they are taking action on each list.

Consider Every Step

Does a list of accounts fit for a specific program require some research to personalize and contextualize? Do you have persona-based messaging written for competitive takedowns?

Make It Visible

One benefit with Demandbase for Sales is also making an Order of Operations accessible elsewhere—set up email digests, use the Prescriptive Sales Dashboard, etc.





By saving time and aligning priority actions, SDRs have the ability to focus on impactful tasks that drive valuable outcomes.



Time Saved

Create a one-stop shop for strategy.

One dashboard vs. individualized reports.

SDRs spend less time digging through territories.



Clear Priorities

Lists made in order of priority help reps take the highest value actions more quickly.

Dashboardization makes it easy to show what's left to do—hold reps accountable.



Broad **Execution**

Your entire team is on the same page.

All strategies are activated.

Clear visibility into execution.



Expertise

Access and visibility into all strategies means SDRs struggle less to make decisions.

Effort goes into improving outcomes. Better emails, better calls, better opps.



Thank You.

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